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### FINANCIAL STATEMENTS

Year Ended June 30, 2012 with Comparative Totals for the Year Ended June 30, 2011

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees San Jose Museum of Art Association (A California Nonprofit Public Benefit Corporation) San Jose, California

We have audited the accompanying statement of financial position of San Jose Museum of Art Association (a California nonprofit public benefit corporation) as of June 30, 2012, and the related statements of activities, functional expenses, and cash flows for the year then ended. These financial statements are the responsibility of the Museum's management. Our responsibility is to express an opinion on these financial statements based on our audit. The prior year summarized comparative information has been derived from San Jose Museum of Art Association's financial statements for the year ended June 30, 2011 and, in our report dated November 17, 2011, we expressed an unqualified opinion on those financial statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of San Jose Museum of Art Association as of June 30, 2012, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

BERGER LEWIS ACCOUNTANCY CORPORATION

Berger Lewis Accountancy Corporation

San Jose, California October 24, 2012



### STATEMENT OF FINANCIAL POSITION

June 30, 2012 with Comparative Totals as of June 30, 2011

							TO	TAL		
	U:	nrestricted		Femporarily Restricted	Permanently Restricted		2012		2011	
ASSETS										
Cash and Cash Equivalents	\$	588,096	\$	592,236	\$ 343,839	\$	1,524,171	\$	996,458	
Accounts Receivable		32,824		1,250	5,383		39,457		19,234	
Interfund Receivables and Payables		(417,541)		114,318	303,223		-		-	
Contributions Receivable		221,476		520,365	748,731		1,490,572		1,632,904	
Museum Store Inventory		79,894		-	-		79,894		80,492	
Note Receivable - Related Party		250,000		_	_		250,000		250,000	
Deferred Exhibition Costs and Prepaids		84,853		_	_		84.853		52,589	
Investments		59,916		1,403,018	5,875,846		7,338,780		7,296,759	
Property and Equipment, Net		64,793		-	-		64,793		100,131	
Beneficial Interest in Perpetual Trust					 930,117		930,117		930,117	
TOTAL ASSETS	\$	964,311	\$	2,631,187	\$ 8,207,139	\$	11,802,637	\$	11,358,684	
LIABILITIES AND NET ASSETS										
LIABILITIES:										
Accounts Payable	\$	68,298	\$	-	\$ -	\$	68,298	\$	84,591	
Accrued Liabilities		211,973		-	-		211,973		250,949	
Unearned Revenue		88,826		-	-		88,826		104,850	
Note Payable			_		 	_			6,264	
Total Liabilities		369,097			 		369,097		446,654	
NET ASSETS:										
Unrestricted Net Assets		595,214		-	-		595,214		464,813	
Temporarily Restricted Net Assets		-		2,631,187	_		2,631,187		2,265,038	
Permanently Restricted Net Assets			_		 8,207,139	_	8,207,139		8,182,179	
Total Net Assets		595,214		2,631,187	 8,207,139		11,433,540		10,912,030	
TOTAL LIABILITIES AND NET ASSETS	\$	964,311	\$	2,631,187	\$ 8,207,139	\$	11,802,637	\$	11,358,684	

### STATEMENT OF ACTIVITIES

Year Ended June 30, 2012 with Comparative Totals for the Year Ended June 30, 2011

		2011					
		Temporarily	Permanently	ermanently			
	Unrestricted	Restricted	Restricted	TOTAL	TOTAL		
OPERATING SUPPORT AND REVENUE:							
	\$ 1,335,976	\$ 1,266,126	\$ -	\$ 2,602,102	\$ 2,539,838		
Other In-Kind Support	614,350	-	-	614,350	402,159		
Public Programs	288,371	-	-	288,371	360,249		
Membership Dues	203,064	-	-	203,064	221,081		
Museum Store	198,519	-	-	198,519	211,147		
Event Rental Income	134,035	-	-	134,035	167,525		
Other Revenue	83,985	_	_	83,985	156,460		
Special Event Revenue	240,515	_	_	240,515	119,366		
Less: Direct Expenses	(86,000)	_	_	(86,000)	(83,091)		
Art Class Contracts and Tuition	54,148			54,148	43,720		
	3,066,963	1,266,126	-	4,333,089	4,138,454		
In-Kind Rent	1,217,969			1,217,969	1,169,999		
Total Operating Support and Revenue	4,284,932	1,266,126	-	5,551,058	5,308,453		
Net Assets Released from Restrictions - Operations	973,309	(973,309)					
Total Operating Support, Revenue and Net Assets							
Released from Restrictions	5,258,241	292,817		5,551,058	5,308,453		
OPERATING EXPENSES:							
Program Services:							
Exhibitions	2,376,634	-	-	2,376,634	2,537,553		
Education	900,128	-	-	900,128	969,871		
Museum Store	376,909			376,909	378,810		
Total Program Services	3,653,671			3,653,671	3,886,234		
Supporting Services:							
Management and General	948,533	-	-	948,533	704,784		
Fundraising	494,637			494,637	649,135		
Total Supporting Services	1,443,170			1,443,170	1,353,919		
Total Operating Expenses	5,096,841			5,096,841	5,240,153		
CHANGE IN NET ASSETS FROM OPERATIONS	161,400	292,817		454,217	68,300		
NONOPERATING ACTIVITIES:							
Endowment Investment Income, Net	_	10,910	-	10,910	1,314,599		
Endowment Contributions	-	´ <b>-</b>	24,960	24,960	923,772		
Contributions for Art Collection Items	_	103,706	´ <b>-</b>	103,706	206,171		
General Investment Income, Net	4,507	-	_	4,507	840		
Net Assets Released from Restrictions - Art	1,2 4 7			.,			
Acquisitions	41,284	(41,284)	_	_	_		
Bad Debt Expense	-	(11,201)	_	_	(400,000)		
Purchased Art Collection Items	(41,341)	_	_	(41,341)	(73,031)		
Depreciation and Amortization	(35,338)	_	_	(35,338)	(56,539)		
Interest Expense	(111)			(111)	(1,008)		
Total Nonoperating Activities	(30,999)	73,332	24,960	67,293	1,914,804		
CHANGE IN NET ASSETS	130,401	366,149	24,960	521,510	1,983,104		
NET ASSETS, Beginning of Year	464,813	2,265,038	8,182,179	10,912,030	8,928,926		

### STATEMENT OF FUNCTIONAL EXPENSES

Year Ended June 30, 2012 with Comparative Totals for the Year Ended June 30, 2011

		PROGRAM SERVICES							SUPI	PORTING SERVICE	S		_	TOT	'AL	
	Exhibitions	Education		Museum Store		Total	]	Management and General		Fundraising		Total		2012		2011
OPERATING EXPENSES:																
Salaries and Wages	\$ 763,118	\$ 334,5	84 \$	112,593	\$	1,210,295	\$	284,373	\$	205,071	\$	489,444	\$	1,699,739	\$	1,917,622
Payroll Taxes and Benefits	123,532	53,7	18	16,578		193,828	_	25,076	_	40,411	_	65,487	_	259,315		296,577
Total Salaries and Related																
Expenses	886,650	388,3	02	129,171		1,404,123		309,449		245,482		554,931		1,959,054		2,214,199
In-Kind Rent	788,133			100,191		1,035,769		91,100		91,100		182,200		1,217,969		1,169,999
Outside Services and Security	274,996			-		312,520		91,115		40,431		131,546		444,066		381,403
In-Kind Support Expense	54,452			1,079		79,648		297,643		42,983		340,626		420,274		169,009
Volunteer Services	-	169,4	51	24,625		194,076		-		-		-		194,076		233,150
Cost of Goods Sold	-	-		105,470		105,470		-		-		-		105,470		109,988
Shipping and Storage	95,894		37	35		95,966		4,800		-		4,800		100,766		119,583
Travel	10,465	60,7	51	624		71,840		20,930		700		21,630		93,470		159,152
Exhibition Costs	78,719		15	-		78,834		16		-		16		78,850		207,994
Marketing	61.863			_		61.863		3.534		1.648		5.182		67.045		50.689
Telephone and Utilities	18.013		05	1,985		26.303		22,192		10.715		32,907		59,210		58,273
Catering	8,384	- )-				35,190		3,836		6,732		10,568		45,758		41,472
Insurance	34,399	1,7		1,165		37,279		1.060		1,060		2,120		39,399		41,568
Equipment Expenses	10,600			694		17,968		16,683		4,053		20,736		38,704		29,980
Legal and Accounting	10,000	0,0	/4	094		17,900		38,000		4,033		38,000		38,000		42,000
	6,359	2,0	(2	6,092		14,514		4,958		16,321						46,266
Bank Charges												21,279		35,793		
Office Supplies	5,376			4,745		17,735		14,374		3,194		17,568		35,303		27,220
Materials	18,560			-		31,340		347		97		444		31,784		58,075
Miscellaneous	4,909			880		10,013		10,341		10,802		21,143		31,156		34,685
Printing and Web Design	12,816			-		16,745		1,459		11,684		13,143		29,888		29,645
Recruiting	-	-		-		-		15,413		-		15,413		15,413		603
Postage	5,334		46	32		5,612		785		7,384		8,169		13,781		12,406
Meetings and Lunches	49		30	121		200		498		251		749		949		1,808
Conservation	663			-		663		<u> </u>	_	<u> </u>	_		_	663		986
Total Operating Expenses	2,376,634	900,1	28	376,909		3,653,671		948,533		494,637		1,443,170		5,096,841		5,240,153
NONOPERATING EXPENSES:																
Bad Debt Expense	-	-		-		-		-		-		-		-		400,000
Purchased Art Collection Items	41,341			-		41,341		-		-		-		41,341		73,031
Depreciation and Amortization	17,669	10,6	01	3,534		31,804		1,767		1,767		3,534		35,338		56,539
Interest Expense		<u> </u>			_		_	111	_	<del>-</del>	_	111	_	111	_	1,008
Total Functional Expenses	\$ 2,435,644	\$ 910,7	29 \$	380,443	\$	3,726,816	\$	950,411	\$	496,404	\$	1,446,815	\$	5,173,631	\$	5,770,731
Percentage of Total	47.1.0	/ 17.	0/	7.2.0/		72.0.0/		10.4.0/		0.60/		20.0.0/		100.0.07		
	47.1 %	17.6	<u>%</u>	7.3 %	_	72.0 %	_	18.4 %	-	9.6 %	_	28.0 %	-	100.0 %		
Total Functional Expenses	\$ 2,435,644	\$ 910.7	29 \$	380,443	s	3,726,816	s	950,411	s	496,404	\$	1,446,815	s	5,173,631	\$	5,770,731
Nonrecurring Pro Bono Professional	2,133,011	J10,7	ψ	. 500,175	4	5,720,010	Ψ	750,111	Ψ	170,104	Ψ	1,110,013	Ψ	2,173,031	4	5,770,751
Services Excluded	_	_		_		_		260,000		_		260,000		260,000		_
Bad Debt Expense Excluded						_		200,000		_		200,000		200,000		400.000
Bad Debt Expense Excluded							_		_		_		_			400,000
Total Functional Expenses Excluding Non-																
recurring Pro Bono and Bad Debt Expense	\$ 2,435,644	\$ 910,7	<u>29</u> \$	380,443	\$	3,726,816	\$	690,411	\$	496,404	\$	1,186,815	\$	4,913,631	\$	5,370,731
5																
Percentage of Total	49.6 %	6 18.5	%	7.7 %	_	75.8 %	_	14.1 %	_	10.1 %	_	24.2 %	_	100.0 %		

### STATEMENT OF CASH FLOWS

Year Ended June 30, 2012 with Comparative Totals for the Year Ended June 30, 2011

	2012	2011
CASH FLOWS FROM OPERATING ACTIVITIES: Change in Net Assets Adjustments to Reconcile Change in Net Assets to Net Cash Provided by	\$ 521,510	\$ 1,983,104
Operating Activities: Depreciation and Amortization Net Realized Gain on Sale of Investments Net Unrealized (Gain) Loss on Investments Contributions Restricted for Long-Term Purposes	35,338 (22,944) 206,810 (200,000)	56,539 (31,983) (1,044,209) (239,882)
(Increase) Decrease in Assets: Accounts Receivable Contributions Receivable Museum Store Inventory Deferred Exhibition Costs and Prepaids Increase (Decrease) in Liabilities:	(20,223) 142,332 598 (32,264)	(3,046) (495,636) 9,532 (32,370)
Accounts Payable Accrued Liabilities Unearned Revenue	(16,293) (38,976) (16,024)	(3,168) 12,820 40,787
Net Cash Provided by Operating Activities	559,864	252,488
CASH FLOWS FROM INVESTING ACTIVITIES: Proceeds from Sale or Maturity of Investments Purchase of Investments	985,143 (1,211,030)	1,505,144 (2,008,713)
Net Cash Used by Investing Activities	(225,887)	(503,569)
CASH FLOWS FROM FINANCING ACTIVITIES: Proceeds from Contributions Restricted for Long-Term Purposes Repayment of Borrowings	200,000 (6,264)	239,882 (12,529)
Net Cash Provided by Financing Activities	193,736	227,353
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	527,713	(23,728)
CASH AND CASH EQUIVALENTS, Beginning of Year	996,458	1,020,186
CASH AND CASH EQUIVALENTS, End of Year	\$ 1,524,171	\$ 996,458
SUPPLEMENTAL DISCLOSURE OF CASH FLOWS INFORMATION: Cash Paid for Interest	<u>\$ 154</u>	\$ 1,095

#### NOTES TO FINANCIAL STATEMENTS

#### NOTE 1 - ORGANIZATION:

San Jose Museum of Art Association (the "Museum" or "SJMA") is a California nonprofit public benefit corporation incorporated in 1969. The San Jose Museum of Art reflects the diverse cultures and innovative spirit of Silicon Valley. Through its exhibitions, educational programs, scholarship, and collections, SJMA connects the present and the past and the art of the West Coast and the world. The Museum fosters awareness of artists' broad contributions to society: it engages audiences with the art of our time and the vitality of the creative process. SJMA also owns and operates a store located in the museum.

The Museum's operations receive support from the City of San Jose through a facility subsidy, a program grant, and its donation of in-kind rent.

#### NOTE 2 - PROGRAM SERVICES:

#### **Exhibitions**

The San Jose Museum of Art is a leading showcase in the Bay Area for modern and contemporary art. The Museum has earned a reputation for its fresh, distinctive exhibitions, which are conceived to engage Museum visitors of various ages and cultural backgrounds. Through its exhibitions and programs, SJMA addresses major trends in international contemporary art, architecture, and design, with an ongoing commitment to place the work of emerging artists and California art in national and international context. The Museum strives to make significant contributions to art-historical scholarship; address prescient issues of interest to the general public; and offer programs that reflect the rich diversity of its communities. The Museum presents nine to twelve exhibitions each year, including one-person and thematic group exhibitions that include a range of artworks, from traditional painting to exploratory new-media installations. The curatorial staff organizes most of the exhibitions in a given season. In-house exhibitions are frequently accompanied by scholarly publications or websites and regularly travel to other museums across the country. Given its location in the heart of the high-technology culture of Silicon Valley, the Museum has a substantial commitment to new work in new media, as well as to initiating special projects and commissions that reflect the issues of importance to its communities.

### Education

The Museum Experience and Education Department is dedicated to providing enriching visual art experiences to a broad spectrum of the community. The department is widely known for its commitment to accessibility; hands-on family activity stations in the galleries; and award-winning high tech interpretation. (SJMA was the first museum to adopt cell phone tours for example.) SJMA is the largest provider of arts education in the schools in greater Santa Clara County. SJMA is dedicated to furthering online learning and to opening 21st-century doorways to art. The Museum pioneers dynamic new ways of providing historical context and of amplifying audiences' experiences. SJMA has been recognized by two "MUSE" awards from the American Association of Museums for its use of interactive, tech-based activities in the galleries and on the Web, e.g. YouTube, Flickr, Facebook, podcasts, digital timelines, and iPod Touch tours. The Museum proudly offers a spectrum of educational programming that provides critical early exposure to the visual arts for tens of thousands of students in grades kindergarten through twelve, from tours to workshops, in-class presentations, and curriculum guides.

### NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 2 - PROGRAM SERVICES (Continued):

The Museum serves over 37,000 young people annually. Youth participate in over 50,000 hands-on experiences as well as lectures, symposia, and educator-led tours (often paired with hands-on art activities). An in-school art docent program teaches visual thinking skills. SJMA also offers sequential in-school art-making workshops (often combined with museum tours); professional development opportunities for teachers; free family-oriented Community Days with hands-on activities and a variety of performances; Kids Summer Art Camp, week-long adventures into art making that are linked to current exhibitions; and programs with artists that give the public close access to the creative process. In addition, adult programs include after-hours events that make the Museum a social hub downtown.

SJMA's website enables smooth delivery of information; participatory educational material and curatorial projects; and the integration of an active social media presence. A two-year project to provide web-based access to the collection is underway.

### Museum Store

The Museum Store is located off the main lobby of SJMA. This gift and book store carries mission-related products that are educational, foster creativity, and encourage the appreciation of art. The Museum Store also features custom products by area artists and craftsmen as well as merchandise relevant to the current season of exhibitions. The store is staffed by Museum employees as well as by an active contingent of longtime volunteers.

#### NOTE 3 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

<u>Basis of Accounting</u> - The financial statements of San Jose Museum of Art Association have been prepared on the accrual basis of accounting.

<u>Basis of Presentation</u> - In accordance with generally accepted accounting principles, the Museum reports its financial position and activities in three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Unrestricted net assets include those assets over which the Board of Trustees has discretionary control in carrying out the operations of the Museum. Under this category, the Museum maintains an operating fund, plus any net assets designated by the Board for specific purposes.

Temporarily restricted net assets include contributions received from donors that are restricted for specific purposes or for subsequent periods. When a donor restriction expires, temporarily restricted net assets are classified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Permanently restricted net assets include those assets which are subject to a non-expiring donor restriction, such as endowments.

## NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 3 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

<u>Comparative Financial Information</u> - The financial statements include certain prior-year summarized comparative information in total but not by net asset class or functional expense categories. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Museum's financial statements for the year ended June 30, 2011, from which the summarized information was derived

<u>Use of Estimates</u> - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of support, revenue and expenses during the period. Accordingly, actual results could differ from those estimates.

<u>Cash and Cash Equivalents</u> - Cash and cash equivalents include highly liquid investments and investments with a maturity of three months or less. The Museum maintains its cash in bank deposit accounts which, at times, may exceed Federally insured limits. The Museum has not experienced any losses in such accounts. Management believes it is not exposed to any significant risk on cash accounts.

<u>Museum Store Inventory</u> - Museum store inventory is valued at the lower of cost (first-in, first-out) or market and consists primarily of books and other education and exhibition-related items held for sale.

<u>Investments</u> - Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets. Investment income and gains restricted by a donor are reported as increases in temporarily restricted net assets. When donor restrictions are met (either by passage of time or by use), temporarily restricted net assets are classified to unrestricted net assets and reported in the statement of activities as net assets released from restriction

<u>Fair Value Measurements</u> - Fair value is defined as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date."

A hierarchy has been established to prioritize the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest ranking to fair values determined using unadjusted quoted prices in active markets for identical assets (Level 1) and the lowest ranking to fair values determined using methodologies and models with unobservable inputs (Level 3). Observable inputs are those that market participants would use in pricing the asset based on market data obtained from sources independent of the Museum. Unobservable inputs reflect the Museum's assumption about the inputs market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

## NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 3 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

The fair value hierarchy is categorized into three levels based on the inputs as follows:

<u>Level 1</u> - Values are unadjusted quoted prices for identical assets and liabilities in active markets accessible at the measurement date.

<u>Level 2</u> - Inputs include quoted prices for similar assets or liabilities in active markets, quoted prices from those willing to trade in markets that are not active, or other inputs that are observable or can be corroborated by market data for the term of the instrument. Such inputs include market interest rates and volatilities, spreads and yield curves.

<u>Level 3</u> - Certain inputs are unobservable (supported by little or no market activity) and significant to the fair value measurement. Unobservable inputs reflect the Museum's best estimate of what hypothetical market participants would use to determine a transaction price for the asset or liability at the reporting date.

<u>Permanent Art Collection</u> - The collection consists of twentieth and twenty-first century artwork, including paintings, sculptures, installations, new media, photography, drawings and prints, acquired through purchase or contribution. The collection is not recognized as an asset in the statement of financial position. Each work of art is inventoried and cared for, and activities verifying the collection's integrity are performed continuously. Purchases of art are recorded as non-operating decreases in the unrestricted net assets in the year in which items are acquired. Contributed collection items are not reflected in the financial statements. Proceeds from any deaccessions or insurance recoveries are required to be used to acquire other works of art.

<u>Accounts and Contributions Receivable</u> - The Museum considers all accounts and contributions receivable to be fully collectible; accordingly, no allowance for doubtful accounts is considered necessary.

<u>Property and Equipment</u> - Property and equipment are recorded at cost or estimated fair value for donated items. Purchases of individual items of property and equipment with a cost greater than \$3,000 are capitalized. In addition, items with individual costs exceeding \$2,500 with a total invoice cost of \$8,000 are capitalized. The cost of repairs and maintenance which do not improve or extend the lives of the respective assets are expensed currently. Depreciation is computed on the straight-line method based on the estimated useful lives of the assets, which range from 5 to 10 years. Depreciation is charged to the activity benefiting from the use of the property or equipment.

Impairment of Long-Lived Assets - The Museum reviews property and equipment for impairment whenever events or changes in circumstances indicate that the carrying value of the property and equipment may not be recoverable. Recoverability is measured by a comparison of the carrying amount of the asset to future net cash flows, undiscounted and without interest, expected to be generated by the asset. If assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the asset exceeds the fair value of the asset. For the years ended June 30, 2012 and 2011 there were no events or changes in circumstances indicating that the carrying amount of the property and equipment may not be recoverable.

## NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 3 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

<u>Accrued Vacation</u> - Accrued vacation represents vacation earned, but not taken as of June 30, 2012 and 2011, and is included in "accrued liabilities" in the statement of financial position. The accrued vacation balance as of June 30, 2012 and 2011 was \$94,288 and \$100,188, respectively.

<u>Revenue Recognition</u> - The Museum recognizes support and revenue on the accrual basis of accounting. Revenue from grants which have been classified as "exchange transactions" and program fees are recognized as revenue in the period in which the service is provided.

<u>Unearned Revenue</u> - Membership dues received in advance are deferred and recognized as revenue over the periods to which the dues relate. Unearned revenue also includes amounts received for exhibits and events that will be presented in a future period.

<u>Contributions</u> - Contributions are recognized when the donor makes a pledge to give that is, in substance, an unconditional promise. Contributions are recorded as unrestricted, temporarily restricted, or permanently restricted depending on the nature of donor restrictions. Restricted contributions are reported as increases in restricted net assets. When the restriction is met the amount is shown as a reclassification of restricted net assets to unrestricted net assets.

<u>In-Kind Rent and Donated Services</u> - In-kind rent is valued based on current prevailing downtown San Jose rent rates. Donated equipment and other donated goods are recorded at their estimated fair value as of the date of the donation. Contributed services, which require a specialized skill and which the Museum would have paid for if not donated, are recorded at the estimated fair value at the time the services are rendered. The estimated value of in-kind rent and donated services is disclosed in Note 15.

<u>Allocation of Indirect Functional Expenses</u> - Indirect functional expenses are allocated to program and supporting services based on an analysis of salary dollars, headcount and space utilized.

<u>Income Taxes</u> - San Jose Museum of Art Association is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and state income taxes under Section 23701(d) of the California Revenue Taxation Code. However, income from certain activities not directly related to the Museum's tax-exempt purpose is subject to taxation as unrelated business income. In addition, the Museum qualifies for the charitable contribution deduction under Section 170(b)(1)(A) of the Internal Revenue Code and has been classified as an organization that is not a private foundation under Section 509(a)(1) of the Internal Revenue Code.

<u>Uncertainty in Income Taxes</u> - Generally accepted accounting principles provide accounting and disclosure guidance about positions taken by an organization in its tax returns that might be uncertain. Management has considered its tax positions and believes that all of the positions taken by the Museum in its federal and state exempt organization tax returns are more likely than not to be sustained upon examination.

The Museum files information returns in the U.S. federal jurisdiction and state of California. The Museum's federal returns for the years ended June 30, 2009 and beyond remain subject to possible examination by the Internal Revenue Service. The Museum's California returns of the tax years ended June 30, 2008 and beyond remain subject to possible examination by the Franchise Tax Board.

## NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 3 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

Advertising - The Museum's policy is to expense advertising costs as the costs are incurred. Advertising expenses for the years ended June 30, 2012 and 2011 was \$54,889 and \$34,076, respectively.

<u>Reclassifications</u> - Certain amounts in the prior year have been reclassified in order to be consistent with the current year presentation.

<u>Subsequent Events</u> - Management of the Museum has evaluated events and transactions subsequent to June 30, 2012 for potential recognition or disclosure in the financial statements. The Museum did not have subsequent events that required recognition or disclosure in the financial statements for the fiscal year ended June 30, 2012. Subsequent events have been evaluated through the date the financial statements became available to be issued, October 24, 2012.

#### NOTE 4 - CONTRIBUTIONS RECEIVABLE:

Contributions receivable consists of the following at June 30:

		2012	 2011
Endowment Campaign	\$	800,000	\$ 1,000,000
Programs and Other		752,095	724,377
Less Discounts to Net Present Value		(61,523)	 (91,473)
Total Contributions Receivable	<u>\$</u>	1,490,572	\$ 1,632,904

As of June 30, 2012, \$832,095 of the contributions receivable is expected to be collected in less than one year and \$720,000 is expected to be collected in one to five years. The Museum periodically evaluates the collectibility of its contributions receivable based on historical experience. Uncollectible contributions are expected to be insignificant; therefore, an allowance for doubtful accounts has not been recorded as of June 30, 2012 and 2011.

Unconditional promises to give, which are not expected to be collected until after the year contributed, are reflected in the accompanying financial statements as contributions receivable and support in the appropriate net asset category. For promises expected to be collected in more than one year a present value discount is estimated based on the risk free rate (appropriate U.S. Treasury Bond Rate) at the time of the promise as adjusted for credit and other donor specific risks. The risk-adjusted discount rate on contributions receivable as of June 30, 2012 was 2.7%.

## NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 5 - NOTE RECEIVABLE - RELATED PARTY:

In November 2009 the Museum received a secured note receivable from an officer of the Museum in the amount of \$250,000 for the purpose of purchasing a primary residence within the San Jose, California Metropolitan area. The note bears a fixed interest rate of 1.5%, but for income reporting purposes, the interest benefit is computed and reported to the Internal Revenue Service as part of the officer's benefit package. The note matures at the earlier of the date which is (i) six months after the effective date of the termination of the officer's employment by the Museum, or (ii) the date on which the officer ceases to use the primary residence as her principal or primary residence, or (iii) the date on which the officer closes escrow on a sale or otherwise effects a transfer or conveyance of the primary residence. Interest receivable on the note was \$9,750 and \$6,000 as of June 30, 2012 and 2011, respectively. Interest earned on the note was \$3,750 for each of the years ended June 30, 2012 and 2011.

#### NOTE 6 - INVESTMENTS:

All of the following investments are classified as Level 1 investments (see Note 3). The fair value of investments as of June 30, was as follows:

		2012		2011
Unrestricted:				
Debt Securities	\$	59,916	\$	59,770
Temporarily Restricted:				
Endowment Accumulated Earnings - Unappropriated	_	1,403,018		1,326,136
Permanently Restricted:				
Mutual Funds		6,038,794		5,974,879
Equity Securities		716,371		676,137
Fixed Income Securities		523,699		585,973
Less: Endowment Accumulated Earnings - Unappropriated	_	(1,403,018)	_	(1,326,136)
Total Permanently Restricted	_	5,875,846	_	5,910,853
Total Investments at Fair Value	<u>\$</u>	7,338,780	<u>\$</u>	7,296,759
		2012		2011
Net Investment Income:				
Net Realized and Unrealized Gain (Loss)	\$	(183,866)	\$	1,076,192
Interest and Dividends		199,283		203,914
Distribution from Beneficial Interest in Perpetual Trust	_		_	35,333
Total Net Investment Income	\$	15,417	\$	1,315,439

### NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 7 - PROPERTY AND EQUIPMENT:

The cost and related accumulated depreciation of the property and equipment at June 30, consisted of the following:

	 2012	_	2011
Computer and Media Equipment	\$ 745,768	\$	745,768
Leasehold Improvements	613,310		613,310
Software	190,216		190,216
Furniture and Fixtures	 161,002	_	161,002
	1,710,296		1,710,296
Less: Accumulated Depreciation and Amortization	 (1,645,503)	_	(1,610,165)
Property and Equipment, Net	\$ 64,793	\$	100,131

Depreciation and amortization expense for the years ended June 30, 2012 and 2011 was \$35,338 and \$56,539, respectively.

### NOTE 8 - BENEFICIAL INTEREST IN PERPETUAL TRUST:

In 1997, the Museum received a conditional promise to give from a foundation in the form of a challenge grant towards the Museum's endowment campaign. Under the challenge grant, the Museum was to receive the rights to future earnings on funds contributed by the foundation to an independent trustee. The trustee's responsibilities are to hold and invest the funds in perpetuity and pay the Museum a percentage of the annual income, on a total revenue basis, earned on the donated amount. In December 2002, the foundation notified the Museum that the campaign goal was met.

As of June 30, 2012, the Museum has recognized \$930,117 in permanently restricted net assets, representing the present value of the estimated future earnings to be received on the funds held by the trustee. The Museum's interest in the trust is classified as a Level 3 asset (see Note 3). The present value of estimated future earnings was determined using an average rate of return, net of trustee fees of 4% and discount rates of 3% to 6%.

#### NOTE 9 - LINE OF CREDIT:

The Museum has a \$500,000 unsecured line of credit with Bank of the West. The line is due upon demand. Payments of interest at the bank's prime rate plus 1.5% per annum with an interest rate floor of 5% per annum (5% at June 30, 2012) are due monthly. The agreement provides for various financial and non-financial covenants including, among other things, maintaining profitable operations on an annual basis, timely financial reporting and repaying all outstanding indebtedness for a 30-day period during the year. The amount available under this line of credit at June 30, 2012 was \$500,000. As of June 30, 2012 and 2011 the amount outstanding was \$0.

### NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 10 - EMPLOYEE BENEFIT PLANS:

The Museum makes contributions to a defined contribution 403(b) retirement plan for employees who have completed one year of service, and who have worked at least 1,000 hours during that year. Pension expense for the years ended June 30, 2012 and 2011 was \$44,028 and \$45,543, respectively.

The Museum had an incentive compensation plan covering certain key employees, which was replaced by the defined contribution 403(b) plan. Annual contributions to the plan were determined by the Executive Committee of the Board of Trustees. Accrued liabilities were \$59,916 and \$59,770 at June 30, 2012 and 2011, respectively representing the fully vested benefits for the one employee covered under the plan.

### NOTE 11 - TEMPORARILY RESTRICTED NET ASSETS:

The Museum's temporarily restricted net assets at June 30, consisted of the following:

	 2012	 2011
Endowment Accumulated Earnings - Unappropriated	\$ 1,492,915	\$ 1,482,005
Exhibitions and Education Programs	850,559	537,707
Art Acquisitions	215,693	60,894
Gala	63,900	-
Director's Fund	8,120	34,432
Time Restriction	 	 150,000
Total Temporarily Restricted Net Assets	\$ 2,631,187	\$ 2,265,038

### NOTE 12 - PERMANENTLY RESTRICTED NET ASSETS:

The Museum's permanently restricted net assets at June 30, consisted of the following:

	_	2012	 2011
Endowment Funds Beneficial Interest in Perpetual Trust	\$	7,277,022 930,117	\$ 7,252,062 930,117
Total Permanently Restricted Net Assets	\$	8,207,139	\$ 8,182,179

### NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 13 - NET ASSETS RELEASED FROM RESTRICTIONS:

Net assets were released from restrictions during the year by incurring expenses satisfying the restricted purpose or by the expiration of time as follows:

		2012
Temporary Restricted Net Assets Released from Restrictions - Operations: Exhibitions and Educations Programs Director's Fund	\$	946,997 26,312
Total Temporarily Restricted Net Assets Released from Restrictions - Operations		973,309
Temporarily Restricted Net Assets Released from Restrictions - Art Acquisitions:		
Art Acquisitions		41,284
Total Temporarily Restricted Net Assets Released from Restrictions	<u>\$</u>	1,014,593

#### NOTE 14 - ENDOWMENT:

San Jose Museum of Art Association's endowment consists of two individual funds (see Note 12). Its endowment includes donor-restricted endowment funds. As required by Generally Accepted Accounting Principles (GAAP), net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law - The Board of Trustees of San Jose Museum of Art Association has interpreted the California version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, San Jose Museum of Art Association classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Museum in a manner consistent with the standard of prudence prescribed by the California version of UPMIFA. In accordance with the California version of UPMIFA, the Museum considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the Museum and the donor-restricted endowment fund
- (3) General economic conditions

## NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 14 - ENDOWMENT (Continued):

- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Museum
- (7) The investment policies of the Museum

<u>Funds with Deficiencies</u> - From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the permanently restricted net assets balance. There were no deficiencies of this nature that would be required to be reported in unrestricted net assets as of June 30, 2012 and 2011.

<u>Investment Return Objectives, Risk Parameters and Strategies</u> - The primary objectives of the Fund are to support the operations of the Museum over time, while preserving the Fund's inflation-adjusted asset value. The current investment goals are to achieve average long-term total returns on assets (net of fees) that are at least 5.5% greater than the current annual inflation rate (as measured by the Consumer Price Index for All Urban Consumers, Not Seasonally Adjusted, or if that Index is discontinued, the most similar then existing Index), at acceptable risk levels.

A portfolio such as this, with a long-term investment time horizon, should hold a larger percentage of its assets in high-quality equities than in fixed-income securities. The short-term volatility of the return from stocks dictates that a percentage of the assets are invested in fixed-income securities and alternative investments that have low correlations with performance of equities, to provide an element of stability to the portfolio's return.

Performance of the investment strategy is monitored by comparing returns to a properly weighted, blended benchmark. Appropriate benchmark indices for evaluation of investment performance shall be selected in consultation with the Fund's investment manager(s). Current benchmarks are: domestic large-cap, S&P500; domestic mid-cap, S&P400; domestic small cap, S&P600; international equities, MSCI World x U.S.; fixed income, Barclay's Bond Index; cash equivalents, and 3-month US Treasury Bill.

The Board understands that in order to seek to achieve the Fund's investment objectives, it must allocate Fund assets to diverse asset classes. Furthermore, the Board understands that, in general, assets with the highest potential for investment returns also have the highest investment risk.

<u>Spending Policy</u> - San Jose Museum of Art Association shall maintain records of the initial contributed value of endowment gifts, and shall not expend any portion of the initial contributed value of any endowment gift subject to these Policies.

### NOTES TO FINANCIAL STATEMENTS (Continued)

### NOTE 14 - ENDOWMENT (Continued):

The Museum may expend any portion of the net income and/or growth in asset value of an endowment gift, which exceeds its initial contributed value, in such amounts as the Board determines. The Board of Trustees can at its discretion approve distributions from the Fund to support the operations of the Museum up to the amount of 5% of the Fund's principal balance per year if: a) such distributions do not conflict with the intent of any donors; and (b) such distributions do not result in a decline in the initial contributed value balance of the Fund. Only under exceptional circumstances should distributions greater than 5% be considered. Any such larger distributions must (a) meet the same guidelines outlined above, and (b) must also be approved by the full Board. The current distribution policy is to budget distributions for a new fiscal year at no more than 5% of the rolling-average for the eight quarters prior to the end of the previous calendar year.

Endowment net asset composition by type of fund as of June 30, 2012 consisted of the following:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-Restricted Endowment Funds	<u>\$</u>	<u>\$ 1,492,915</u>	\$ 8,207,139	\$ 9,700,054

Changes in endowment net assets for the fiscal year ended June 30, 2012 consisted of the following:

	<u>Unre</u>	estricted	emporarily Restricted	ermanently Restricted		Total
Endowment Net Assets, Beginning of Year	\$	-	\$ 1,482,005	\$ 8,182,179	\$	9,664,184
Contributions (Amortization of Present Value						
Discount)		-	-	24,960		24,960
Interest and Dividends		-	194,776	-		194,776
Net Realized Gain		-	22,944	-		22,944
Net Unrealized Loss			 (206,810)	 	_	(206,810)
Endowment Net Assets, End of						
Year	\$	-	\$ 1,492,915	\$ 8,207,139	\$	9,700,054

### NOTES TO FINANCIAL STATEMENTS (Continued)

### NOTE 14 - ENDOWMENT (Continued):

Endowment net asset composition by type of fund as of June 30, 2011 consisted of the following:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-Restricted Endowment Funds	\$	\$ 1,482,005	\$ 8,182,179	\$ 9,664,184

Changes in endowment net assets for the fiscal year ended June 30, 2011 consisted of the following:

	<u>Unre</u>	estricted	emporarily Restricted		ermanently Restricted	_	Total
Endowment Net Assets,							
Beginning of Year	\$	-	\$ 202,739	\$	7,558,407	\$	7,761,146
Contributions		_	-		923,772		923,772
Endowment Pledge Bad					ŕ		,
Debt		-	-		(300,000)		(300,000)
Distribution from							
Beneficial Interest in							
Perpetual Trust		-	35,333		-		35,333
Amount Appropriated			(25, 222)				(25, 222)
for Expenditure		-	(35,333)		-		(35,333)
Interest and Dividends		-	203,074		-		203,074
Net Realized Gain		-	31,983		-		31,983
Net Unrealized Gain			 1,044,209	_		_	1,044,209
Endowment Net Assets, End of							
Year	\$		\$ 1,482,005	\$	8,182,179	<u>\$</u>	9,664,184

#### NOTE 15 - IN-KIND RENT AND DONATED SERVICES:

The City of San Jose provides facilities for the museum, museum store and administrative offices at no charge to the Museum. The estimated fair value of rent for these facilities of \$1,217,969 and \$1,169,999 has been determined by an independent real estate professional and is recorded as support and expenses in the statement of activities for the years ended June 30, 2012 and 2011, respectively.

Donated services are recognized as contributions at their fair value, if the services (a) create or enhance non-financial assets or (b) require specialized skills, are performed by individuals possessing those skills, and would otherwise be purchased by the Museum if not provided by donations. Donated services of \$577,482 and \$402,159 have been recognized as in-kind support and program expenses in the statement of activities for the years ended June 30, 2012 and 2011, respectively.

## NOTES TO FINANCIAL STATEMENTS (Continued)

#### NOTE 15 - IN-KIND RENT AND DONATED SERVICES (Continued):

In addition, a substantial number of corporations and individual volunteers have donated significant amounts of time and performed a variety of tasks related to the Museum's program operations and fundraising campaigns, which do not meet the criteria for recognitions as donated services. Accordingly, no amounts have been recognized for these services in the accompanying financial statements.

During the years ended June 30, the following in-kind contributions were received by the Museum:

	_	2012		2011
In-Kind Rent	\$	1,217,969	\$	1,169,999
Other In-Kind Support:				
Volunteer Services		194,076		233,150
Donated Services		383,406		169,009
Equipment and Software		28,147		-
Wine for C100 Dinner		8,541		-
Other		180		
Total		614,350	_	402,159
Total Contributions In-Kind	<u>\$</u>	1,832,319	\$	1,572,158

#### **NOTE 16 - CONCENTRATIONS:**

At June 30, 2012 and 2011, the Museum had contributions receivable from Board members totaling \$1,206,360 and \$1,489,860 at June 30, 2012 and 2011, respectively. During the year ended June 30, 2011, \$300,000 of contributions receivable relating to its endowment campaign and \$100,000 of other contributions receivable due from a Board member were written off as a bad debt. Contribution support for the years ended June 30, 2012 and 2011 included \$633,996 and \$1,866,359, respectively received from Board members.

#### NOTE 17 - LITIGATION:

During the year ended June 30, 2012 the San Jose Museum of Art Association was named in a lawsuit seeking damages in conjunction with a cancellation of an exhibition. The Museum has engaged legal counsel and intends to vigorously defend against the claim. Management believes that the lawsuit is completely without merit, and no liability has been recorded by the Museum as a result. Nonrecurring Pro Bono Professional Services on the statement of functional expenses for the year ended June 30, 2012 includes \$210,000 of legal services for the ongoing litigation.